



FFSI WELCOMES NEW CHAIRMAN



Dear Esteemed Colleagues,

I have been bestowed the honor of Chairmanship and the task of leading FFSI forward together with my fellow Board of Directors.

Even though this happened earlier than expected, but nonetheless, I will endeavor to do my best to be strategically oriented, pragmatically focused, and most importantly, always open to new ideas and suggestions from everyone as per our previous slogan that, Only

Together, we can make FFSI Better!!

Going forward, the BOD will ensure to perform with more consistency, clarity, and transparency for the mutual benefits of all members, and as such, will simultaneously require the strong support & cooperation of all members to actively participate in all FFSI events.

Good day to all.

Best regards,

Anthony Wong, FFSI Chairman



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TURKEY

TRANSORIENT INTERNATIONAL FORWARDING INC.

TRANSORIENT AS BEST MANAGED COMPANY



Transorient Named Once Again Among Turkey's "Best Managed Companies" in the Deloitte Best Managed Companies Program.

Transorient Global Logistics has been recognized for the second time in the Best

Managed Companies – Turkey's Best Managed Companies Program, led by Deloitte Private. Implemented across 45 countries, this prestigious program evaluates management quality, operational excellence, sustainability practices, and strategic capabilities through a comprehensive international methodology.

Being awarded once again following such an extensive evaluation confirms that Transorient's integrated logistics solutions, strong operational network, financial stability, and customer-centric management approach continue to meet international standards.



Transorient's Strengths Include:

- Ocean, air, road, and intermodal-transportation solutions
- Customs brokerage, warehousing, supply chain optimization, and technology-driven logistics services
- A solid financial structure and long-term business partnerships
- A customer-focused, agile management approach and an innovative operational model

This achievement also reflects the strong collaboration the company has

established with its global and local business partners. Transorient extends its appreciation for their continued trust. Together with all stakeholders in its network, Transorient will continue to develop reliable, sustainable, and efficient logistics solutions while creating lasting value for the industry.

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MESSAGES



It has been a challenging year for all of us and may this Blessed Christmas Season fill all of you with Hope and renewed Vigor.

Merry Christmas and a joyous & prosperous 2026 ahead.

ANTHONY WONG, FFSI CHAIRMAN

I wish everyone a Merry Christmas and a prosperous and healthy year of SNAKE.

FRANCIS NG, FFSI CHIEF FINANCIAL OFFICER



Dear FFSI family,

As the year draws to a close, I want to take a moment to personally thank each of you.

This year has once again reminded me that logistics is so much more than moving goods from one place to another — it's about people working together across borders, time zones, and challenges to make things happen.

From the long hours spent coordinating shipments and managing disruptions to the countless calls, plans, and problem-solving moments — your efforts have kept our global network running strong. You've not only delivered results but also supported one another with patience, humor, and professionalism. That spirit is what truly defines our success in FFSI.

As we head into the holiday season, I hope you take time to rest, recharge, and enjoy precious moments with family and friends. You've earned it.

Here's to a joyful Christmas and a bright, successful, and inspiring New Year ahead. May 2026 brings new opportunities, good health, and continued success — both professionally and personally.

With heartfelt thanks and warm wishes,

CHRISTIAN GLITSCHER, FFSI CHIEF INFORMATION OFFICER



Dear Members,

Merry Christmas and a Happy New Year!

ANGUS HIND, FFSI DIRECTOR—COMMERCIAL



Dear Members,

I want to extend my warmest wishes to all our members. May your holiday season be filled with joy, laughter, and the company of loved ones.

Here's to a happy, healthy, and successful New Year!

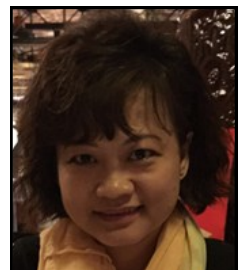
NICOLLE HUGGLER, FFSI DIRECTOR – SERVICES



Dear Members,

A wishful and joyful Christmas to everyone and may 2026 bring you all happiness and peacefulness.

ADA LAI, FFSI HQ ADMINISTRATOR

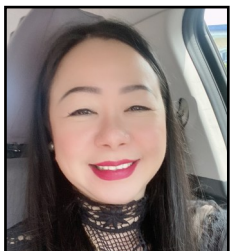


Dear FFSI Family,

With all that is happening in the world, may we still see the goodness in everyone and appreciate even the little things in life.

Merry Christmas and may we all have a wonderful 2026.

JOY MORTEL, FFSI NSO ADMINISTRATOR





MEMBERS NEWS

SOUTH AFRICA CONTRACT FORWARDING

CONTRACT FORWARDING 2025



As 2025 comes to an end, Contract Forwarding would like to share a brief update on our progress, milestones, and our ongoing commitment to the FFSI family.

After several years of maintaining our drive for improvement, this year has marked meaningful expansions that have strengthened our operational resilience across our South African branches. Despite the ongoing challenges facing the global logistics community, our teams have continued to deliver dependable, customer-focused service and solutions across air, sea, road, and warehouse operations.

A few highlights of the year.

Growth in Cross-Border Mining Sector Deliveries

This year saw a notable increase in cross-border deliveries supporting the mining sector. This growth reflects both strengthened regional capabilities and the trust placed in us by our long-standing customers.

Expansion of Service Add-Ons

On site container stuffing and new vehicles were added to our fleet, allowing us to expand our in-house services for clients and enhance operational flexibility.

New Business

We were pleased to see an increase in new business that require weekly in-house loading of containers. Contributing to this growth was a rise in client-to-client referrals, which we believe reflects the confidence clients have in the services our teams provide.

Partnership

A key highlight of the year was hosting our fellow FFSI member, Gateway Cargo, for a productive and enjoyable visit. The opportunity to share insights further underscored the value of strong network partnerships, and we truly appreciated their time with us.



From left to right: Nico Schönlau - General Manager Seafreight Export, Gateway, Hamburg; Sylvia de Bruijne - Branch Manager, Gateway, Belgium; Rogers Yegambram - Director, Contract Forwarding, Durban

U. S. A. AIRWAVES GLOBAL LOGISTICS

22 SUCCESSFUL YEARS



As we celebrate this festive season and proudly Airwaves' 22 years, we want to extend our sincere gratitude to all our valued colleagues of the

FFSI. Your commitment, collaboration, and support have been the driving force behind another successful year for our network.

Thank you for your trust, teamwork, and the spirit of partnership that connects us across the globe. We look forward to achieving even more together in the coming year.

Wishing you a joyful Christmas and a prosperous New Year!

Cont. Contract Forwarding

Maintaining a Personal Client Experience

In 2025, we continued to prioritise that our clients receive prompt and friendly support by the dedicated individuals within our teams. Upholding this culture has relied strongly on operational efficiency, and by earmarking individuals who have the capacity to work well together while showing ownership in their tasks. For the most part, this has allowed us to maintain a consistent, personal, and dependable service throughout the year.



Moving Forward

As we approach 2026, our focus remains on:

- **Steadily expanding our footprint** regionally and internationally, further strengthening our presence across Africa and beyond.
- **Focusing on our assets, (our people)**, and ensuring we maintain a balance of like-minded individuals with the right attitude, who work well as a team.
- **Continuing to stand out** by providing an exceptional customer experience.

Expanding value-added services in line with our growing fleet, providing clients with greater flexibility and reliability.

We would like to sincerely thank the FFSI members who supported us throughout 2025—especially those we can always rely on, and those who have extended reciprocal business. Your trust, partnership, and support are truly appreciated, and we look forward to nurturing and strengthening these relationships in the year ahead.



MEMBERS NEWS

INDIA

WORLDWIDE LOGISTICS (INDIA) PVT LTD.

SUCCESSFUL BUSINESS TRANSACTIONS AND AWARDS



On 15 July 2025, the WWL team successfully executed the transportation of a 9-ton over-dimensional cargo from Nhava Sheva to Sriperumbudur.



On July 31, 2025, our WWL team efficiently managed break bulk clearance with expertise. A 30-ton CAT machine was successfully customs cleared as breakbulk cargo. Cheers to the WWL Team for their seamless coordination and dedication in making this operation a success!

Congratulations to our WTS team for their outstanding performance in successfully handling the recent break bulk cargo movement of a 39.6 ft EV bus chassis weighing 15 MT, originating from China (BYD), from Irungattukottai to Hyderabad. Your dedication and teamwork continue to drive our growth and achievements.

On April 18, 2025, the WWL team successfully imported breakbulk cargo from Shanghai to Chennai — handling freight and import customs clearance effortlessly.



The cargo included 10 pieces in total, with the heaviest item reaching 84,000 kilograms.

Congratulations to our Central Sea Export Operations team for managing this complex movement with precision and care.

TOP SUPPORTER OF UNITED CARGO IN 2024



Recognized for Excellence - United Airlines recognized WWL as a Top Supporter for 2024, awarding us a Certificate of Excellence at their meeting for our contributions to their US sector shipments.

WWL Centre Honoured by Toyoda Gosei at 2025 Supplier Meet



WWL Centre proudly received a prestigious recognition and award from the Managing Director of Toyoda Gosei (TGSIN) Bidade, Bengaluru—one of our most esteemed customers—during their Annual Suppliers' Meet at the Taj Hotel on March 22, 2025. The event highlighted key focus areas, including safety, comfort, and decarbonization, underscoring the shared commitment to innovation and sustainability. With airbag production volume projected to increase by 1.5 times by FY2030 compared to FY2022.

TGSIN's vision and roadmap for 2030 emphasize:

- Building a safe, stable, sustainable, and competitive global supply chain
- Driving operational excellence through:
 1. Muda (Waste) Elimination
 2. Continuous Kaizen (Process Improvements)
 3. Productivity Enhancement

This honor reflects WWL Centre's unwavering commitment to excellence, innovation, and strong partnerships. As we move forward, we will continue to align with TGSIN's vision, driving efficiency, sustainability, and growth while fostering a resilient and future-ready supply chain.

WWL's Cost Optimization Success Recognized by Autoliv Bangalore

In a remarkable achievement, Mr. Archidith from WWL played a key role in significantly reducing packaging costs, bringing them down from ₹4 crore to ₹1.5 crore.

His strategic efforts, along with his dedicated team, led to substantial savings and enhanced efficiency. Recognizing this outstanding contribution, the Autoliv Bangalore SCM team expressed their appreciation by honoring Mr. Archidith with a \$100 reward as a token of gratitude. This recognition underscores WWL's commitment to innovation, cost efficiency, and excellence in supply chain management.



Kinhood Trophy



On Saturday, February 8, 2025, the A.M. Jain College Ground in Meenambakkam, Chennai, transformed into a vibrant hub of sportsmanship and camaraderie as the "Worldwide Logistics Kinhood Trophy" unfolded. Organized by the WWL Group, the tournament was not just about cricket—it was a grand "Cricket Carnival" designed to bring employees and their families together for a day filled with excitement and cherished memories.



MEMBERS NEWS

U. K. EUROPA AIR & SEA

EUROPA AIR & SEA EXPANDS SHANGHAI PRESENCE WITH NEW OFFICE TO SUPPORT CHINA'S GLOBAL GROWING TRADE

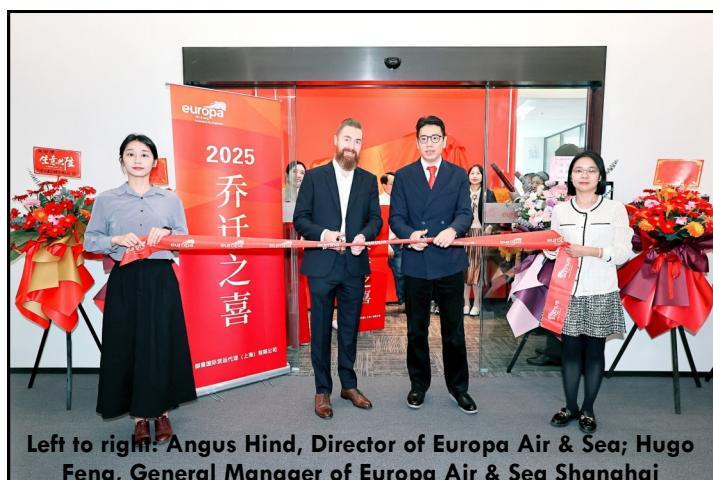


Global logistics operator Europa Air & Sea has announced the opening of a new high-tech office in Shanghai's Minhang district, strengthening its long-term commitment to the Chinese market, supporting the country's rapidly evolving global supply chain landscape.

Europa Air & Sea is a specialist air and sea freight company and a division of UK-headquartered Europa Worldwide Group.

The expansion comes three and a half years after Europa established its first Shanghai office, and two years after it opened its second local office in Shenzhen, complementing its existing Hong Kong presence. The latest investment reflects the company's accelerating growth across China's major export hubs and increasing demand for high-quality, seamless international logistics. Minhang is a major transportation hub and a key centre for innovation in Shanghai, offering Europa an ideal base to enhance service capacity and operational efficiency.

Originally founded to serve the Shanghai and Ningbo regions' ports and airports, the Shanghai team has expanded, growing its customer base by 200 per cent, moving into servicing local clients in other strategic northern and eastern gateways, including Dalian, Qingdao and Tianjin.



Left to right: Angus Hind, Director of Europa Air & Sea; Hugo Feng, General Manager of Europa Air & Sea Shanghai

Angus Hind, Director of Europa Air & Sea, on his recent visit to Shanghai, said: "Shipment volumes have continued to climb, with 2025 expected to bring a 26 per cent year-on-year increase. This is clear evidence of our strength and resilience amid a challenging global landscape. With our excellent local team driving extraordinary growth, moving into a larger, more prestige, high-tech office environment was a necessary next step."

Europa has established a strong position in several of China's most dynamic industries, including textiles, electronics, metals and automotive manufacturing. The automotive sector in particular is a major contributor to Europa Air & Sea's growth. China remains the world's largest and most competitive electric vehicle (EV) market, accounting for nearly two-thirds of global EV sales in 2024. As demand for Chinese-made vehicles expands worldwide, Europa has seen increasing volumes of automotive parts moved via both air and sea.



As part of the growing and global Europa Worldwide Group, Europa Air & Sea also has dedicated teams in Hong Kong, UK, India and the UAE, providing end-to-end logistics support and quality consistent services to customers. Over recent years, Europa has delivered a major expansion programme with new Europa Worldwide Group offices opening in the Republic of Ireland, and across Europe.

Dedicated teams manage the entire international logistics process, ensuring reliable transit times, transparent communication and consistent service quality. The Shanghai office is structured with two specialist teams: an overseas network team, focused on coordinating with offices and global partners, and a local team, dedicated to understanding and supporting the needs of customers within China, with local knowledge and understanding coupled with global reach, this model ensures that every customer receives solutions tailored to their unique requirements.

Amid shifting trade policies, particularly European tariff changes, Chinese exporters are accelerating growth in emerging markets such as Mexico and Southeast Asia. Europa's ability to support diversified supply routes has become increasingly valuable.

Europa's continued growth highlights the strength of trade between China and the UK, and remains the UK's third-largest import trading partner, importing £67.3 billion of goods including telecoms & sound equipment, electronics, office machinery, clothing and other manufactured household products. (According to data reported 31 October 2025).

Hugo Feng, General Manager for Europa Air & Sea in Shanghai and his team coordinated a "relocation ceremony" to mark this major step. As well as cutting a special ribbon to formally open the office and speeches by both Hugo and Angus, in line with the local custom, ornate red money envelopes were handed out by Angus Hind to members of the team, which signify good wishes for the new site. In addition, over 40 stunning bouquets were delivered to Europa's new Shanghai office on the day of the ceremony from happy customers and displayed prominently during the opening event. The stunning floral displays feature bright, vibrant, and auspicious colours such as red, pink, gold, yellow, and purple, symbolising fortune, wealth, and vitality. Hugo said, "This is a new chapter for Europa Shanghai, and I would like to thank the team for their hard work, dedication and commitment that keeps us growing and expanding."

Europa's expanding Shanghai operation reinforces the company's commitment to supporting China's role in global supply chains and helping Chinese manufacturers thrive in a competitive international market.



MEMBERS NEWS

PAKISTAN
MSHARIB SHIPPING & LOGISTICS (PVT) LTD

MSHARIB COMPANY UPDATE



Month of Significant Excellence
Msharib Shipping & Logistics (Pvt) Ltd continues to advance as one of Pakistan's trusted freight forwarding and logistics service providers, marking October as a month of significant

operational excellence and project success. With a strong network across international freight associations like FFSI and a growing portfolio of complex logistics assignments, MSL is setting new benchmarks in service quality, compliance, and client satisfaction.

Dynamic freight forwarder offering end-to-end logistics services. We are specialized in Multi modal Transportation, Transit Trade to Afghanistan & CIS countries, Cross-Trade Shipments, Break Bulk, Project & Humanitarian Logistic. With a strong focus on operational efficiency & compliance.

Humanitarian Aid Logistics

International NGOs being concerned of smooth and speedy delivery of humanitarian aid to the deserving in developing countries as Afghanistan has to be associated with the reliable freight forwarders as these are time critical logistics projects. MSL is privileged to serve these international Non – Governmental Organizations and continuous to do so. One of the recent projects handled was from Belgium to Afghanistan Via Pakistan. The cargo contained refurbished land cruisers.



MSL had the privilege of handling a significant UNDP shipment consisting of four 40-ft containers.



Our services covered the complete operational cycle, including efficient port handling, smooth customs clearance, and seamless cross-border coordination to ensure timely and secure cargo movement. This project reflects our commitment to excellence and our capability to manage high-value, mission-driven shipments with precision and reliability. We are proud to serve UNDP and contribute to their humanitarian and development initiatives through our trusted logistics solutions.



Core Service—Afghan & CIS Transit Trade Services

We specialize in seamless CIS transit trade services via Pakistan, to the landlocked Central Asian Republics, including Kazakhstan, Kyrgyzstan, Uzbekistan, Tajikistan, and Turkmenistan.

Out of numerous projects under this portfolio, recently, MSL successfully handled shipment of a 40-ft container loaded with cargo belonging to multiple consignees in Kazakhstan, demonstrating our capability to manage consolidated shipments with precision and care.



Cold Chain Logistics



MSL provides reliable cold chain logistics services designed to maintain product quality, safety, and temperature integrity throughout the supply chain. Our solutions support a wide range of temperature-sensitive goods, including food, pharmaceuticals, chemicals, and perishable items. Last project handle included rendered services namely, Temperature monitoring, Lashing, Loading, and Transportation.

Breakbulk Projects



MSL handles breakbulk and oversized cargo that cannot be containerised due to its dimensions, weight, or unique structural requirements. Our team ensures seamless end-to-end management of heavy machinery, industrial equipment, project materials, and other non-containerized shipments with precision and safety. From specialized lifting and secure loading to route planning, customs coordination, and final delivery.

Beyond standard operations, MSL excels in executing complex breakbulk logistics projects that demand specialised expertise and meticulous planning. Our strong partnerships with port authorities, equipment suppliers, and transport operators enable us to arrange cranes, low-bed trailers, and other lifting solutions tailored to each shipment's requirements. With detailed route assessments, safety-focused execution, and continuous coordination at every stage, MSL ensures that even the heaviest and most challenging breakbulk cargo reaches its destination securely and on schedule.





YOUR KIWI-OWNED GLOBAL LOGISTICS COMPANY

As summer arrives in New Zealand, we're thrilled to share some updates from the Orbit International team: welcoming Nic to Sales and Network Support and Hannah to Operations and Marketing.

Nic and Hannah joining the team enhances our capabilities and reinforces our commitment to reliable, customer-focused service.

The year ahead looks bright, and with the FFSI Network's support, we're eager to keep growing and delivering for our customers.

OUR TEAM



Vicki
Founder & CEO



Zorka
Admin & Accounts



Ricardo
Customs Broker & Operations



Hannah
Operations & Marketing



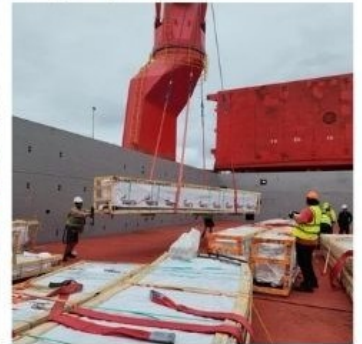
Nic
Sales & Network Support



One project we're particularly proud of this year is the West Gate Tunnel Project (*Eel Nets*). We handled 21 packs of timber arches from Auckland to Melbourne, including managing the charter vessel.

Eel Nets took 2 years and has now been successfully completed.

See images below of the project.



From all of us at Orbit, sending cheer and warm wishes from our summer Christmas to yours. Here's to a safe and successful 2026!

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FETA FREIGHT SYSTEMS INTERNATIONAL (FFSI) is a global network of freight forwarding companies rendering the full spectrum of transport services including multimodal, logistics and other specialised cargo handling related activities.

FETA was organised in 1982 by a group of Far East Asia-based freight forwarders with the objective of seeking reliable, aggressive and locally managed companies to form a strong strategic global network of alliances. In 1989, a core of FETA members incorporated FETA FREIGHT SYSTEMS INTERNATIONAL LTD.

Its objective is to form strong strategic alliances with prospective parties in potential countries trading under a unique name called FETA FREIGHT SYSTEMS. They will cater to the challenges of a globalising industry by offering the highest level of international freight forwarding and logistics services to the customers.

We're on the web:

www.ffiintl.net

FFSI CODE OF ETHICS

1. MAINTAIN HONESTY, INTEGRITY AND CONSISTENCY.
2. COMPLETE TASKS AND OBJECTIVES ON TIME AND KEEP TO YOUR PROMISES .
3. REACH DECISIONS AFTER EFFECTIVE OPEN COMMUNICATION, LISTENING & CONSULTATION.
4. UNDERSTAND, TOLERATE AND RESPECT CULTURAL, RELIGIOUS AND OTHER DIFFERENCES.
5. ADD VALUE TO ALL YOUR PARTNERS.
6. PROMOTE A STRONG TEAM SPIRIT.
7. LEARN FROM MISTAKES.
8. BE INNOVATIVE AND CREATIVE; TAKE THE INITIATIVE.
9. CELEBRATE SUCCESS.
10. DISPLAY, EXPLAIN AND ENDORSE THIS CODE OF ETHICS TO ALL COMPANY STAFF.